# LEADING IN A VUCA WORLD BUILDING AGILITY

How to use Organizational Change Management (OCM) to help teams thrive in turbulent times.



Catie McDonald
Senior Advisor



VOLATILITY

Unexpected or unstable circumstances, often of an unknown duration

UNCERTAINTY

A lack of predictability around the present situation and future outcomes

COMPLEXITY

Connecting the dots is difficult due to the range of multiple pieces and variables

**AMBIGUITY** 

With no precedent for what's happening, this is the place of the 'unknown unknowns' "I'm not here to make you comfortable with change.

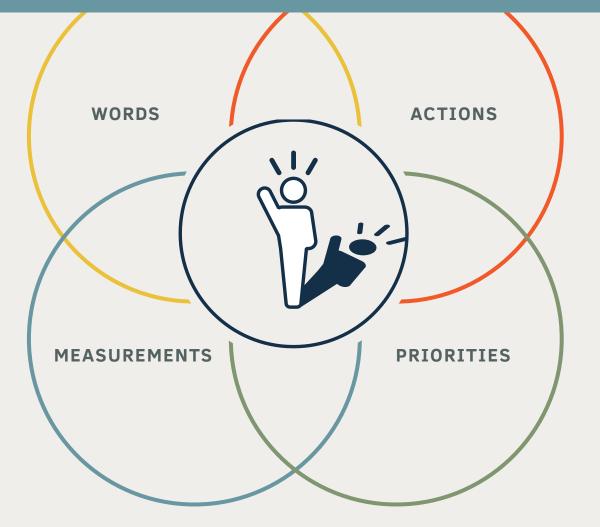
I'm here to help you be comfortable with your discomfort."

- AUTHOR NANCE GUILMARTIN



- Story-telling
- Context setting and framing

- Non-negotiable numbers
- Rewards
- Accountability



- Demeanor and behaviors
- Role-modeling
- Decision-making
- Symbol use

- Time allocation
- Routines and disciplines
- Always complete first; or never push off

Adapted from: Learning Curve Network

## LEADERSHIP SHADOW

Align all behaviors so leaders are consistently authentic and build trust with teams.

LEADERSHIP FOCUS AREAS TO BUILD TEAM TRUST

**VOLATILITY** 



VISION

UNCERTAINTY



UNDERSTANDING

COMPLEXITY



**CLARITY** 

**AMBIGUITY** 



**AGILITY** 

We cannot solve our problems with the same thinking we used when we created them.

- ALBERT EINSTEIN

OCM enables peoples' adoption of new ways of working so your organization can reach and sustain future state goals.



# ORGANIZATIONAL CHANGE MANAGEMENT (OCM)



### HOLISTIC CHANGE MANAGEMENT APPROACH

Vision + Plan + Resources WIIFM\* Skills Leadership Sustain **Individuals Individuals** Leaders and Sponsors are Appropriate actively and understand have the employees resources are visibly how they will values, skills, dedicated and understand benefit. and mindsets the approach supporting committed to the changes. and roadmap to operate in support the the new ways for getting to change. Leaders and of working. future state. employees understand the vision.

SUCCESSFUL **CHANGE** 





## LEADING CHANGE | COMMON GAPS & OUTCOMES

Vision + Leadership	WIIFM*	Skills	Resources	Plan + Sustain	Outcome
	WIIFM	Skills	Resources	Plan + Sustain	CONFUSION
Vision + Leadership		Skills	Resources	Plan + Sustain	RESISTANCE
Vision + Leadership	WIIFM		Resources	Plan + Sustain	ANXIETY
Vision + Leadership	WIIFM	Skills		Plan + Sustain	FRUSTRATION
Vision + Leadership	WIIFM	Skills	Resources		FALSE START

\*WIIFM = What's In It For Me



#### **KEY TAKEAWAYS**

How to lead and thrive in a VUCA world

Be mindful of your **Leadership Shadow!** 

Reinforce the vision.

Build understanding.

Create an environment of clarity.

Be agile!

For planned changes – Refer to the **Readiness** Checklist.

## LET'S CONNECT

### **ON LINKEDIN**



Catie



FarWell

